

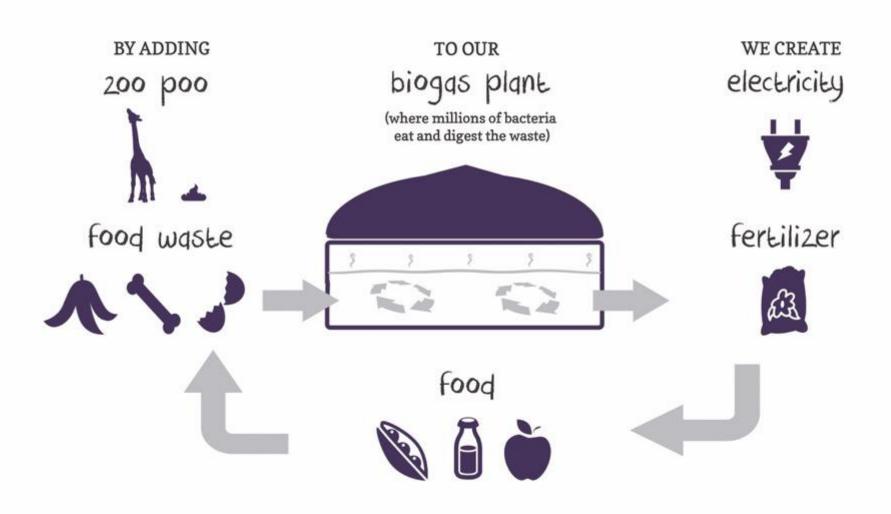
Building North America's 1st zoo-biogas plant







poo. power. profits.



Some back story...



- In 2003, the Zoo investigated the feasibility of turning its poo into power
- With the FIT program making biogas more feasible, in 2010, they issued an RFP for a 3-5 MW biogas plant...
- And then we pitched them on a 500 kW community-owned project instead.
 - Owned by a non-profit renewable energy co-operative
 - Financed through the sale Community Bonds to 692 co-op members, and project debt
 - Developed in partnership with Miller Waste Systems

Our future biogas plant



- Construction May/18
- Commercial Operations – May/19
- RNG expansion 2020/2021



Since launching in 2011...



ZooShare Bonds

Minimum Investment	\$500
Lifetime ZooShare membership fee	\$10
Annual rate of return	5-7%
Term	5-7 years

- 495 bondholders, 692 co-op members
- Bonds are subordinated to project debt
- Lessons learned:
 - Bonds vs Shares
 - Minimum investment
 - RRSP
 - Time & cost of raise



Plenty of challenges and lessons learned

- 1. Energy industry vs. waste industry
- Misinformation & misunderstanding of the organic waste market
- 3. Working with a municipal partner requires patience
- 4. Financing traditional vs. bonds
- 5. Scale 15,000 tonnes per annum
- 6. Delays and development cash flow
- 7. Personal development as a leader
 - From financial analyst to social entrepreneur -





Thank you!

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